

N.B. The English text is an unofficial translation. In case of any discrepancies between the Swedish text and the English translation, the Swedish text shall prevail.

**Minutes from the annual general
meeting of Nordic Waterproofing
Holding AB (publ), reg.no. 556839-3168,
held on 29 April 2021 in
the municipality of Helsingborg**

§ 1 Opening of the meeting

The general meeting was opened by Mats O. Paulsson.

§ 2 Election of chairman of the meeting

Mats O. Paulsson was appointed chairman of the meeting. It was noted that Henric Stråth acted as secretary at the meeting and kept the minutes of the meeting.

It was noted that the meeting was carried out in accordance with sections 20 and 22 of the Act (2020:198) on Temporary Exceptions to Facilitate the Execution of General Meetings in Companies and Other Associations, allowing shareholders to exercise their voting rights at the Meeting only by voting in advance, so-called postal voting.

The notice to attend the meeting was attached to the minutes, Appendix 1.

The form used for postal voting was attached to the minutes, Appendix 2.

A compilation of the result of postal voting for each item on the agenda attached to the minutes, Appendix 3, which states the information specified in section 26 of the abovementioned Act (2020:198).

§ 3 Election of one or two persons to approve the minutes

Magnus Molin was appointed to approve the minutes of the general meeting together with the chairman.

§ 4 Preparation and approval of the voting list

The list, Appendix 4, was approved as the voting list for the meeting.

§ 5 Approval of agenda

The general meeting resolved to approve the enclosed agenda.

§ 6 Determination as to whether the meeting has been duly convened

It was noted that the notice of the general meeting had been published in the Swedish Official Gazette (Post- och Inrikes Tidningar) on 1 April 2021 and that an advertisement stating that the notice had been published was published in Svenska Dagbladet on the same day. Furthermore, the notice of the general meeting was press released on 29 March 2021, when it was also published on the company's website.

The general meeting was deemed to have been duly convened.

§ 7 Presentation of the annual report and auditor's report as well as the consolidated accounts and the auditor's report on the consolidated accounts

It was noted that the annual report for the financial year 2020 and the auditor's report as well as the consolidated accounts and the auditor's report on the consolidated accounts, had been presented by making the documents available at the company's head office and on the company's website. It was further noted that the statement by the company's auditor regarding whether there has been compliance with the remuneration guidelines pursuant to Chapter 8 Section 54 of the Swedish Companies Act, [Appendix 5](#), has been presented by having been available at the company's headquarters and on the company's website.

§ 8.a Resolution on adoption of the income statement and balance sheet and the consolidated income statement and consolidated balance sheet

The general meeting resolved to adopt the income statement and balance sheet and the consolidated income statement and consolidated balance sheet for the financial year 2020, all accounted for in the annual report.

§ 8.b Resolution on disposition of the company's profit or loss in accordance with the adopted balance sheet

The general meeting resolved, in accordance with the board of directors' proposal, on payment of an ordinary dividend of SEK 5.50 per share and an extra dividend of SEK 4.50 per share, corresponding to a total dividend of SEK 10.00 per share.

The general meeting resolved that the record date shall be 3 May 2021.

§ 8.c Resolution on discharge from liability of the board members and the CEO

The general meeting resolved to grant discharge from liability to all persons who have had the position of board member or CEO during the administration for 2020.

It was noted that none of those who had the position of board member or CEO participated in this decision regarding the person himself/herself.

§ 9 Determination of fees to the board of directors and auditors

The general meeting resolved, in accordance with the nomination committee's proposal, for the period until the next annual general meeting, that fees to the board of directors are paid in the amount of SEK 600,000 to the chairman and SEK 290,000 each to the other members, SEK 100,000 to the chairman of the audit committee and SEK 50,000 each to the other members of the audit committee, and SEK 50,000 to the chairman of the remuneration committee and SEK 25,000 each to the other members of the remuneration committee.

The general meeting resolved, in accordance with the nomination committee's proposal, that the auditor's fee is to be paid in accordance with approved invoices.

§ 10 Election of the board of directors and auditing firms or auditors and any deputy auditors

The general meeting resolved, in accordance with the nomination committee's proposal, that the board of directors shall consist of six (6) board members without deputies and that the company shall have one (1) auditor without a deputy auditor.

The general meeting resolved, in accordance with the nomination committee's proposal, to re-elect board members Leena Arimo, Steffen Baungaard, Allan Lindhard Jørgensen, Riitta Palomäki, Mats O. Paulsson and Hannu Saastamoinen.

The general meeting resolved, in accordance with the nomination committee's proposal, to re-elect Mats O. Paulsson as chairman of the board.

The general meeting resolved, in accordance with the nomination committee's proposal, to re-elect the registered auditing company Deloitte AB as the company's auditor up until the end of the annual general meeting 2022. It was noted that Deloitte AB had announced that the authorised public accountant Jeanette Roosberg will be the auditor-in-charge.

§ 11 Resolution on approval of remuneration report

The general meeting resolved to approve the board of directors' remuneration report for 2020, [Appendix 6](#).

It was noted that the board of directors' report on remuneration in accordance with Chapter 8 Section 53 a of the Swedish Companies Act has been kept available at the company and on the company's website since 1 April 2021.

§ 12.a Resolution on long-term incentive program (LTIP 2021)

The general meeting resolved to implement a long-term incentive program (LTIP 2021) in accordance with the board of directors' proposal, included in the notice, Appendix 1.

It was noted that the resolution was supported by shareholders representing more than half (1/2) of the votes cast at the general meeting.

It was noted that the board of directors' proposal is presented in the notice and has been kept available at the company and on the company's website since 1 April 2021.

§ 12.b Resolution on authorisation for the board of directors to resolve on acquisitions of own shares

The general meeting resolved to authorise the board of directors to resolve on acquisition of own shares in accordance with the board of directors' proposal, included in the notice, Appendix 1.

It was noted that the resolution was supported by shareholders representing at least two thirds (2/3) of both the votes cast and the shares represented at the general meeting.

It was noted that the board of directors' proposal is presented in the notice and has been kept available at the company and on the company's website since 1 April 2021.

§ 12.c Resolution on transfer of own shares to the persons eligible to participate in the long-term incentive program 2021

The general meeting resolved to transfer own shares in accordance with the board of directors' proposal, included in the notice, Appendix 1.

It was noted that the resolution was supported by shareholders representing at least nine tenths (9/10) of both the votes cast and the shares represented at the general meeting.

It was noted that the board of directors' proposal is presented in the notice and has been kept available at the company and on the company's website since 1 April 2021.

§ 13 Resolution on amendments to the articles of association

The general meeting resolved in accordance with the board of directors' proposal to amend the articles of association, Appendix 7.

It was noted that the resolution was supported by shareholders representing at least two thirds (2/3) of both the votes cast and the shares represented at the general meeting.

It was noted that the board of directors' proposal is presented in the notice and has been kept available at the company and on the company's website since 1 April 2021.

§ 14 Resolution on authorisation for the board of directors to resolve on issue of shares

The general meeting resolved to authorise the board of directors to resolve on issue of shares in accordance with the board of directors' proposal, included in the notice, Appendix 1.

It was noted that the resolution was supported by shareholders representing at least two thirds (2/3) of both the votes cast and the shares represented at the general meeting.

It was noted that the board of directors' proposal is presented in the notice and has been kept available at the company and on the company's website since 1 April 2021.

§ 15 Resolution on authorisation for the board of directors

The general meeting resolved to authorise the board of directors, or the person appointed by the board of directors, to make minor amendments to the resolutions of the general meeting, in accordance with the board of directors' proposal, included in the notice, Appendix 1.

It was noted that the board of directors' proposal is presented in the notice and has been kept available at the company and on the company's website since 1 April 2021.

§ 16 Resolution on guidelines for remuneration to the executive management

The general meeting resolved to approve the board of directors' proposal regarding guidelines for remuneration to the executive management, Appendix 8.

It was noted that the board of directors' proposal is presented in the notice and has been kept available at the company and on the company's website since 1 April 2021.

§ 17 Resolution on an instruction for the nomination committee

The general meeting resolved to approve the nomination committee's proposal regarding instruction for the nomination committee, Appendix 9.

It was noted that the nomination committee's proposal is presented in the notice and has been kept available at the company and on the company's website since 1 April 2021.

§ 18 Closing of the meeting

The chairman of the meeting stated that all matters on the agenda has been dealt with and declared the meeting closed.



[Signature page follows]

Minutes kept by:

Henric Stråth

Approved:

Mats O. Paulsson

Magnus Molin

PRESS RELEASE

Helsingborg, 29 March 2021

NORDIC 
WATERPROOFING

Notice of Annual General Meeting of Nordic Waterproofing Holding AB (publ)

The shareholders of Nordic Waterproofing Holding AB (publ), reg. no. 556839-3168, are hereby given notice that the Annual General Meeting will be held on 29 April 2021.

In order to prevent the spread of the virus causing covid-19, the board of directors has decided that the annual general meeting shall be held without the physical presence of shareholders, proxies or external parties and that the shareholders shall have the opportunity to vote only by mail prior to the general meeting.

Information on the resolutions passed by shareholders will be disclosed on 29 April 2021, as soon as the outcome of the postal voting has been finally confirmed.

Notification etc.

Those who wish to participate in the annual general meeting must:

- (i) be listed as a shareholder in the presentation of the share register prepared by Euroclear Sweden AB concerning the circumstances as per the record date of 21 April 2021; and
- (ii) give notice of intent to participate no later than 28 April 2021, by casting their postal vote in accordance with the instructions under the heading "Postal voting" below, so that the postal voting form is received by the company no later than that day.

In order to be entitled to participate in the meeting, a shareholder whose shares are registered in the name of a nominee must, in addition to giving notice of participation in the annual general meeting, register its shares in its own name at Euroclear Sweden AB so that the shareholder is listed in the share register as of the record date of 21 April 2021. Such re-registration may be temporary (so called voting rights registration), and request for such voting rights registration shall be made to the nominee, in accordance with the nominee's routines, at such time in advance as decided by the nominee. Voting rights registration that have been made by the nominee no later than 23 April 2021, will be taken into account in the presentation of the share register.

Postal voting

The board of directors has decided that shareholders should be able to exercise their voting rights only by postal voting in accordance with section 22 of the Act (2020:198) on temporary exceptions to facilitate the execution of general meetings in companies and other associations. A special form must be used for the postal vote. The form for postal voting is available on the company's website www.nordicwaterproofing.com and at the company's head office, Rönnowsgatan 12 in Helsingborg. Completed and signed forms for postal voting can be sent by mail to Nordic Waterproofing Holding AB, Rönnowsgatan 12, 252 25 Helsingborg (mark the envelope "Postal voting AGM 2021") or by email to agm@nordicwaterproofing.com. Completed forms must be received by the company no later than 28 April 2021.

The shareholders may not provide special instructions or conditions to the postal vote. If so, the entire postal vote is invalid. Further instructions and conditions can be found in the postal voting form.

Proxies etc.

Shareholders who are casting postal votes via proxy should submit a power of attorney, dated and signed by the shareholder, together with the postal vote. Power of attorney forms are available on the company's website, www.nordicwaterproofing.com and at the company's head office, Rönnowsgatan 12 in Helsingborg. If the

shareholder is a legal person, certificate of registration or other documents of authority shall be attached to the form.

Proposed agenda

1. Opening of the meeting.
2. Election of chairman of the meeting.
3. Election of one or two persons to approve the minutes.
4. Preparation and approval of the voting list.
5. Approval of agenda.
6. Determination as to whether the meeting has been duly convened.
7. Presentation of the annual report and auditor's report as well as the consolidated accounts and the auditor's report on the consolidated accounts.
8. Resolution on:
 - a. adoption of the income statement and balance sheet and the consolidated income statement and consolidated balance sheet
 - b. disposition of the company's profit or loss in accordance with the adopted balance sheet
 - c. discharge from liability of the board members and the CEO.
9. Determination of fees to the board of directors and auditors.
10. Election of the board of directors and auditing firms or auditors and any deputy auditors.
11. Resolution on approval of remuneration report.
12. Resolution on:
 - a. long-term incentive program (LTIP 2021)
 - b. authorisation for the board of directors to resolve on acquisitions of own shares
 - c. transfer of own shares to the persons eligible to participate in the long-term incentive program 2021.
13. Resolution on amendments to the articles of association.
14. Resolution on authorisation for the board of directors to resolve on issue of shares.
15. Resolution on authorisation for the board of directors.
16. Resolution on guidelines for remuneration to the executive management.
17. Resolution on an instruction for the nomination committee.
18. Closing of the meeting.

Resolution proposals

Item 2: Election of chairman of the meeting

Nordic Waterproofing Holding AB's nomination committee, which consists of the nomination committee's chairman Ulf Hedlundh, Svolder AB, and the members Joachim Spetz, Swedbank Robur Fonder, Viktor Henriksson, Carnegie Fonder, Anna Sundberg, Handelsbanken Fonder, and Mats O. Paulsson, chairman of the board of directors, co-opted, propose:

- Mats O. Paulsson, or the person he appoints, is elected chairman of the meeting.

Item 3: Election of one or two persons to approve the minutes

Magnus Molin (Svolder AB), or the person appointed by the board of directors if he has an impediment to attend, is proposed to be elected to approve the minutes of the annual general meeting together with the chairman. The task of approving the minutes of the annual general meeting also includes verifying the voting list and that the advanced votes received are correctly stated in the minutes of the annual general meeting.

Item 4: Preparation and approval of the voting list

The voting list proposed to be approved is the voting list prepared by Nordic Waterproofing Holding AB, based on the general meeting share register and received postal votes, controlled and checked by the persons assigned to approve the minutes.

Item 8.b: Resolution on disposition of the company's profit or loss in accordance with the adopted balance sheet

The board of directors proposes payment of an ordinary dividend of SEK 5.50 per share and an extra dividend of SEK 4.50 per share, corresponding to a total dividend of SEK 10.00 per share. The record date to receive the dividend is proposed to be 3 May 2021. If the annual general meeting resolves in accordance with the proposal, payment of the dividend is expected to be performed through Euroclear Sweden AB on 6 May 2021.

Item 9: Determination of fees to the board of directors and the auditor

The nomination committee proposes that fees to the board of directors, for the period until the next annual general meeting, are paid in the amount of SEK 600,000 (500,000) to the chairman of the board and SEK 290,000 (275,000) each to the other members. Additionally, the nomination committee proposes that fees, for the period until the next annual general meeting, are paid in the amount of SEK 100,000 (100,000) to the chairman of the audit committee and SEK 50,000 (50,000) each to the other members of the audit committee, and in the amount of SEK 50,000 (50,000) to the chairman of the remuneration committee and SEK 25,000 (25,000) each to the other members of the remuneration committee.

If the annual general meeting resolves in accordance with the nomination committee's proposal for the composition of the board, and if the number of members of the audit committee and the remuneration committee remains as before, the total fees amount to SEK 2,325,000, compared with last year's SEK 2,425,000. The reduction is due to the proposal to reduce the board of directors by one member.

The nomination committee proposes that the fee to the auditor is to be paid according to approved invoice.

Item 10: Election of the board of directors and auditor

The nomination committee proposes that the number of board members elected by the annual general meeting is six (6) without deputies and that the company shall have one (1) auditor without a deputy auditor.

The nomination committee proposes that Leena Arimo, Steffen Baungaard, Allan Lindhard Jørgensen, Riitta Palomäki, Mats O. Paulsson and Hannu Saastamoinen are re-elected to the board. Kristina Willgård has declined re-election. It is also proposed to re-elect Mats O. Paulsson as chairman of the board. The nomination committee believes that the proposed board has the qualifications, experience and breadth appropriate to Nordic Waterproofing's operations, phase of development and other relevant circumstances.

Further information about the proposed board members can be found on the company's website.

It is proposed to re-elect the registered auditing company Deloitte AB as the company's auditor for the period up until the end of the next annual general meeting. Deloitte AB has announced that, should the annual general meeting approve the proposal, the authorised public accountant Jeanette Roosberg will be the auditor-in-charge. The nomination committee's proposal is in conformity with the audit committee's recommendation.

Item 11: Resolution on approval of remuneration report

The board of directors proposes that the annual general meeting resolves to approve the board of directors' report on remuneration pursuant to Chapter 8 section 53 a of the Swedish Companies Act.

Item 12.a: Resolution on long-term incentive program (LTIP 2021)**Background and summary**

Salaries and other terms and conditions of employment in the company and the group shall be adequate to enable the company and the group to retain and recruit skilled employees at reasonable costs. Remuneration shall be based on principles of performance, competitiveness and fairness. The board of directors of the company has decided to propose to the annual general meeting the below Long-Term Incentive Program 2021 ("LTIP 2021") for key employees, which is designed to promote the long-term value growth of the company and the group and increase alignment between the interests of the participating individual and the company's shareholders.

Performance share rights shall be allotted free of charge to the participants of LTIP 2021, who are key employees in the group, in relation to a fixed percentage of their fixed salary. After a three-year vesting period commencing in connection with the implementation of LTIP 2021 and provided that certain conditions are fulfilled, the participants may exercise their performance share rights through which they will be allotted shares in the company free of charge.

In order to ensure the delivery of shares under LTIP 2021 and for the purpose of hedging social security charges under LTIP 2021, the board of directors proposes that the board of directors is authorised to acquire a maximum of 89,102 shares in the company on Nasdaq Stockholm. In addition, the board of directors proposes that the annual general meeting resolves to transfer a maximum of 76,569 own shares to the participants of LTIP 2021 in accordance with the terms of LTIP 2021.

The intention is that a program similar to LTIP 2021 shall be adopted annually, at the annual general meetings the coming years.

Proposal

The board of directors proposes that the general meeting resolve on the implementation of LTIP 2021 principally based on the terms and conditions set out below.

1. Participant and allotment under LTIP 2021

LTIP 2021 comprises a maximum of 40 participants divided into the following three (3) categories:

- Category 1 consists of the CEO.
- Category 2 consists of the CFO and Business Unit Managers (Sw. *affärsenhetschefer*).
- Category 3 consists of local management.

The participants shall free of charge be allotted performance share rights entitling to allotment of shares in the company. The number of performance share rights allotted to a participant shall be calculated as a percentage of the relevant participant's fixed salary divided by 159.68, which was the average share price during the period 8 March 2021 to 19 March 2021. The percentage of the fixed salary forming the basis for allotment of performance share rights depends on which category the participant belongs to, in accordance with the following:

- Category 1: 40 per cent of the fixed salary for 2021.
- Category 2: 30 per cent of the fixed salary for 2021.
- Category 3: 20 per cent of the fixed salary for 2021.

Provided that the conditions set out in item 2 below are fulfilled, the performance share rights shall entitle to allotment of shares in the company in accordance with what is described below. Allotment of shares on the basis of performance share rights shall be made at the earliest three years after the implementation of LTIP 2021 (the "Vesting Period").

2. Performance share rights

Following the Vesting Period, each performance share right shall entitle to allotment of up to one (1) share. The conditions for allotment of shares are described in the following.

Vesting requirement

In order for performance share rights to entitle to allotment of shares, it shall be required that the relevant participant remains employed and has not given or been given notice of termination of employment within the Nordic Waterproofing Group during the Vesting Period. If this condition is not fulfilled, no shares shall be allotted. However, in case a participant's employment has terminated prior to the end of the Vesting Period due to such participant's retirement, death or disability or if the employer has given notice of termination of the participant's employment without cause (including, for the avoidance of doubt, notice of termination due to redundancy/shortage of work (Sw. *arbetsbrist*)), one third (1/3) of the right to allotment of shares shall be vested at each anniversary of the implementation of LTIP 2021.

Performance requirement

Shares may be granted to the individual participant when the targets have been met after a period of three years. The target is measured every year and the outcome is set after three years. Targets for the participants shall be agreed upon by the board of directors and is adjusted by the yearly growth of the company's operating profit before items affecting comparability, interest and taxes ("EBIT growth"). To obtain maximum grant of shares, the EBIT growth in the period from 1 January 2021 to 31 December 2023 must be equivalent to an annual average of ten (10) per cent. If the EBIT growth in the period from 1 January 2021 to 31 December 2023 is equivalent to an annual average of four (4) per cent the individual participant shall be granted shares equivalent to twenty (20) per cent of the maximum. If the EBIT growth in the period from 1 January 2021 to 31 December 2023 is exceeding four (4) per cent but lower than ten (10) per cent the individual participant shall be granted shares equivalent to a linear and proportional percentage of the maximum allocation. If the EBIT growth in the period from 1 January 2021 to 31 December 2023 is lower than four (4) per cent no shares are granted the individual participant.

Requirement for holding shares in the company

In order for the participant to be eligible to receive allotment of shares, the participant is required to own shares in the company from the date of the decision to adopt LTIP 2021 until the date of the allotment of shares on the basis of the performance share rights. Mandatory ownership of shares in the company shall be calculated as a percentage of the relevant participant's fixed base salary for the respective category divided by SEK 159.68, which was the average share price during the period 8 March 2021 to 19 March 2021:

- Category 1: 100 per cent of the fixed base salary of 2021
- Category 2: 50 per cent of the fixed base salary of 2021
- Category 3: 10 per cent of the fixed base salary of 2021

If a participant, when LTIP 2021 is implemented, does not own the above given minimum amount of shares in the company, the requirement needs to be fulfilled at the latest 31 December 2021. If a participant, when LTIP 2021 is implemented, currently owns shares exceeding the above-mentioned percentages required for the specific category, no further investment is required for the participant to be included in LTIP 2021.

3. Terms and conditions for the performance share rights

In addition to what has been stated above, the following terms and conditions shall apply for the performance share rights:

- The performance share rights are allotted free of charge.
- The participants are not entitled to transfer, pledge, or dispose the performance share rights or perform any shareholder's rights regarding the performance share rights during the Vesting Period.
- Execution of the performance share rights may take place at the earliest three years after LTIP 2021 was implemented.
- The company will not compensate the participants for any dividends.

4. Detailed terms and administration

The board of directors, or a certain committee appointed by the board of directors, shall be responsible for determining the detailed terms and the administration of LTIP 2021, within the scope of the terms and guidelines given by the annual general meeting. By way of example, the board of directors shall be authorised to decide that, despite the conditions under item 2 above being fulfilled, no allotment of shares shall be made to a participant in case of fraud, other criminal activity or gross misconduct by such participant.

In connection with any rights issues, splits, reverse splits and similar dispositions, the board of directors shall be authorised to decide to recalculate EBIT Growth as well as the number of shares that the performance share rights shall entitle to.

In case a public offer for all shares in the company is completed resulting in the offeror owning more than 90 per cent of the shares in the company, the board of directors shall be authorised to resolve upon the close-down of

LTIP 2021, including, but not limited to, approving earlier execution of performance share rights, amending the vesting requirements and shortening the periods for application of the EBIT Growth for determination of to which extent the performance requirement is fulfilled.

If delivery of shares cannot be accomplished at reasonable costs, with reasonable administrative effort and without regulatory problems, the board of directors shall be authorised to decide that the participants may instead be offered a cash-based settlement.

Further, the board of directors shall be authorised to decide on other adjustments in the event that major changes in the Nordic Waterproofing Group, the market or otherwise in the industry would occur, which would entail that resolved conditions for allotment and the possibility to use the performance share rights under LTIP 2021 would no longer be appropriate.

5. Hedging of commitments according to LTIP 2021 – Acquisitions and transfers of own shares

Item 12.b of this notice contains a proposal regarding authorisation to the board of directors to acquire own shares. The board of directors proposes that the annual general meeting resolves to authorise the board of directors to use own shares acquired pursuant to the authorisation to the board of directors under item 12.b, for the following purposes:

- Securing delivery of shares at exercise of the performance share rights.
- Securing and covering social security charges triggered by LTIP 2021.

Acquisitions shall be made on Nasdaq Stockholm on one or several occasions and until the next annual general meeting at a price within the at each time prevailing price interval for the share on Nasdaq Stockholm. The full proposal regarding authorisation for the board of directors to acquire own shares is included in item 12.b.

Further, the board of directors proposes that the annual general meeting resolves to transfer a maximum of 76,569 shares acquired in accordance with the foregoing. Transfers of own shares shall be made to the participants of LTIP 2021 in accordance with the terms of LTIP 2021. The full proposal regarding transfers of own shares is included in item 12.c of this notice.

6. The value of and the estimated costs for LTIP 2021

Assuming 100 per cent vesting, full fulfilment of the requirements (EBIT growth) and a share price at the time of exercise of the performance share rights of SEK 159.68, LTIP 2021 will result in the allocation of 76,569 shares in the company, representing a value of SEK 12,226,567.

The board of directors has made estimates of the costs for LTIP 2021. The estimates are based on the assumption of a share price at the time of exercise of the performance share rights of approximately SEK 159.68, that the maximum number of performance share rights is allocated and an average EBIT growth of 7.00 per cent (i.e. 60 per cent performance) during the period 1 January 2021–31 December 2023. Based on these assumptions, the costs for LTIP 2021 are estimated to be approximately SEK 7.34 million, excluding social security charges. At an average EBIT growth of at least 10.00 per cent (i.e. 100 per cent performance) during the period 1 January 2021–31 December 2023, the costs are estimated to be approximately SEK 12.23 million, excluding social security charges. The social security charges for LTIP 2021 are estimated to be approximately SEK 1.20 million, based on the above assumptions, including an average EBIT growth of 7.00 per cent (i.e. 60 per cent performance) during the period 1 January 2021–31 December 2023, and an average social security tax rate of 18 per cent. At an average EBIT growth of at least 10.00 per cent (i.e. 100 per cent performance) during the period 1 January 2021–31 December 2023, the social security charges are estimated to be approximately SEK 2.00 million.

The board of directors has proposed that the effect on cash flow that may arise as a result of social security charges payable when the performance share rights are exercised be hedged by way of acquisitions of own shares in the market.

In addition, the performance share rights will give rise to accounting costs in accordance with IFRS 2. These costs shall be determined on the allotment date and be allocated over the Vesting Period. In accordance with IFRS 2, the theoretical value of the performance share rights shall form the basis of the calculation of these costs.

The theoretical value shall not be re-valued in subsequent reporting periods, although adjustments shall be made in conjunction with every financial report for the performance share rights that have not been vested. In this manner, the accumulated costs at the end of the Vesting Period will correspond to the number of performance share rights that fulfil the conditions.

7. Dilution and effects on key ratios

No new shares will be issued in the company due to LTIP 2021. However, the company will need to acquire 89,102 own shares, corresponding to approximately 0.37 per cent of the outstanding shares and votes in the company at the time of this notice in order to secure delivery of shares under LTIP 2021 and to secure and cover social security charges.

The costs for LTIP 2021 are expected to have a marginal effect on the Nordic Waterproofing Group's key ratios.

8. The objectives of the proposal and reasons for deviations from the shareholders' preferential rights

The board of directors considers the existence of effective share-related incentive programs for key employees to be of material importance for the development of the company and the group. The proposed program creates a common group focus for the key employees in the different parts of the group. By linking the key employees' remuneration to the company's and the group's earnings, long-term value growth is rewarded, which increases the alignment between the interests of the key employees and the company's shareholders.

In light of these circumstances, the board of directors considers that LTIP 2021, with regard to the terms and conditions, the size of the allotment and other circumstances, is reasonable and advantageous for the company and its shareholders.

Preparation of the proposal

The proposal has been prepared by the remuneration committee in consultation with the board of directors and external advisors. The resolution to propose LTIP 2021 to the annual general meeting has been taken by the board of directors.

Outstanding incentive programs in the company

For a description of Nordic Waterproofing Holding AB's other share related incentive programs, reference is made to the annual report for 2021, note 7. In addition to the programs described therein, no other share related incentive programs have been implemented in Nordic Waterproofing Holding AB.

Item 12.b: Resolution on authorisation for the board of directors to resolve on acquisitions of own shares

The board of directors proposes, for the purposes of (1) securing delivery of shares to the participants of LTIP 2021 at exercise of the performance share rights, and (2) securing and covering costs that can be triggered by the LTIP 2021 (e.g. social security charges and tax), that the board of directors is authorised to, on one or several occasions and until the next annual general meeting, resolve on acquisition of shares in the company, on the following terms and conditions.

- 1. A maximum of 89,102 shares in the company may be acquired, however only to such extent that, following each acquisition, the company holds a maximum of ten (10) per cent of all shares issued by the company.*
- 2. Acquisitions shall be made on Nasdaq Stockholm.*
- 3. Acquisitions shall be made at a price per share within the at each time prevailing price interval for the share on Nasdaq Stockholm.*
- 4. Payment for the shares shall be made in cash.*

Item 12.c: Resolution on transfer of own shares to the persons eligible to participate in the long-term incentive program 2021

The board of directors proposes that, in order to secure delivery of shares at exercise of the performance share rights under LTIP 2021, the annual general meeting resolves to transfer own shares to the participants in LTIP 2021 in accordance with the following.

Transfer of a maximum of 76,569 own shares may occur on the following terms and conditions:

- The right to receive shares shall, with deviation from the shareholders' preferential rights, be granted to the participants in the LTIP 2021 with a right for each of the participants to receive no more than the maximum number of shares allowed under the terms and conditions for the LTIP 2021.
- The participants' right to receive shares are conditional upon the fulfilment of all terms and conditions of the LTIP 2021.
- The shares shall be transferred within the time period set out in the terms and conditions of the LTIP 2021.
- The shares shall be transferred free of charge.

The number of shares that may be transferred to the participants in LTIP 2021 may be re-calculated due to share issues, splits, reverse splits and/or similar dispositions in accordance with the terms and conditions of the LTIP 2021.

The rationale for the proposed transfer of own shares and for the deviation from the shareholders' preferential rights is to enable delivery of shares to the participants in the LTIP 2021.

Item 13: Resolution on amendments to the articles of association

The board of directors proposes that the annual general meeting resolves to amend the articles of association. A new section is proposed in the articles of association allowing the board of directors to collect powers of attorney in accordance with Chapter 7 section 4 second paragraph of the Swedish Companies Act and to resolve that the shareholders shall have the right to vote in advance. A new section is also proposed allowing the board of directors to resolve that persons who are not shareholders may participate at the general meeting. As a consequence of the insertion of two new sections (§ 9 and § 10), renumbering of sections is proposed, whereby the previous § 9 becomes § 11.

Current Wording	Proposed wording
	<p>§ 9 Collecting of powers of attorneys and vote by post</p> <p>The board of directors may collect powers of attorney in accordance with the procedure described in Chapter 7, section 4, second paragraph of the Companies Act (2005:551).</p> <p>The board of directors has the right before a general meeting to decide that shareholders shall be able to exercise their right to vote by post before the general meeting.</p>
	<p>§ 10 The right for persons not being shareholders to attend a general meeting</p> <p>The board of directors may resolve that persons not being shareholders of the company shall be entitled, on the conditions stipulated by the board of directors, to attend or in any other manner follow the discussions at a general meeting.</p>

Item 14: Resolution on authorisation for the board of directors to resolve on issue of shares

The board of directors proposes that the annual general meeting authorises the board of directors until the next annual general meeting to, on one or more occasions, resolve to increase the company's share capital by issue of

no more than shares corresponding to 10 per cent of the total number of shares in the company at the time of the annual general meeting's decision of authorisation.

However, such issues may not cause the share capital in the company to exceed the company's highest allowed share capital according to the articles of association. The board of directors may deviate from the shareholders' preferential rights. The reason for the board of directors' authorisation to deviate from the shareholders' preferential rights is to enable the company's possibilities to raise new capital and to take advantage of future opportunities to attract new long-term owners and to finance the company's growth strategy. The authorisation also includes the right to decide on payment for the issued shares by set-off, in kind or with other conditions as referred in Chapter 13 section 5 item 6 of the Swedish Companies Act (Sw. *aktiebolagslagen (2005:551)*). At a deviation from the shareholders' preferential rights, the issue rate shall be determined in accordance with market conditions.

Item 15: Resolution on authorisation for the board of directors

The board of directors proposes that the board of directors, or any person appointed by the board of directors, shall be authorised to make such minor amendments of the resolutions as may be necessary in connection with the registration of the resolutions with the Swedish Companies Registration Office or Euroclear Sweden AB.

Item 16: Resolution on guidelines for remuneration to the executive management

The board of directors proposes that the below guidelines for remuneration for the executive management are applied for remuneration agreed after the annual general meeting 2021. Remuneration resolved upon by the annual general meeting is not covered by these guidelines.

Guidelines for remuneration to the executive management of Nordic Waterproofing Holding AB

These guidelines for remuneration describe the principles for salary and remunerations to the CEO and the other members of the Executive Management within the Nordic Waterproofing Group. These guidelines do not include remuneration or other compensation resolved upon by a general meeting.

The guidelines' contribution to business strategy, long-term interests and sustainability

The business strategy of the company includes the areas of Proximity to the customer, Leading product portfolio and Market expansion. The company strives to conduct its business in an environmentally and socially sustainable way. Hence, sustainability issues are an integral part of the business strategy.

For further information on the company's business strategy, please refer to www.nordicwaterproofing.com/about-us/strategy/.

These guidelines are designed to attract, retain and motivate the executives at a competitive level. The remuneration is designed to align the interests of the executives with the interests of the shareholders.

The forms of remuneration etc.

The remuneration package for the Executive Management consists of a base salary, a pension contribution, a short-term cash-based incentive, a long-term share-based incentive and other benefits. Furthermore, members of Executive Management may be awarded an additional bonus if specific conditions are met.

(i) Base salary

Base salary levels are determined by taking the nature of the individual role, individual considerations, the market positioning and remuneration conditions within the Nordic

Waterproofing Group into account. Potential annual percentage increases are aligned with those of employees in general, except in specific circumstances. In addition, the base salary is reviewed annually to ensure that it is set at the right level.

(ii) Pension benefits

The pension benefits may be paid to the CEO in the form of premium-based solutions and shall not exceed 35 per cent of the fixed yearly salary.

Other members of the Executive Management, which operates in Sweden and has an employment contract under Swedish terms, has ITP (the collective agreement for officials). Members of the Executive Management who have employment contracts according to other country's conditions have pension solution in accordance with local practice, whereby the principles of these guidelines as far as possible shall be met.

Pension premiums for a defined-contribution pension shall not exceed 35 per cent of the fixed yearly cash salary.

(iii) Short-term incentives

The payment of short-term cash bonuses may consist of an annual bonus received by each member of the Executive Management if the specific objectives for the company or other personal targets are achieved for the relevant year. The cash bonus shall correspond to a maximum of 100 per cent of the fixed basic salary of each eligible member of the Executive Management. The payment of bonuses is only relevant when terms and targets have been achieved, either in full or in part (subject to agreement). No bonus is paid if the targets are not achieved. The objectives of the Executive Management shall be decided by the board of directors.

(iv) Long-term incentives

The long-term incentive program (LTIP) is a reoccurring share-based long-term incentive program linked to the achievement of predefined targets. LTIP is resolved upon by the general meeting and is therefore not part of these guidelines. For additional details on the current LTIP's, see the company's website.

(v) Other benefits

Other benefits offered shall be market-based and may consist of cars, fuel and medical care. The total value of these benefits shall, in relation to the total remuneration, represent a limited value and correspond to what is customary on the market, totalling not more than 10 per cent of the annual cash salary.

(vi) Other bonus agreements

Other bonus agreements, which may result in compensation in the form of cash bonuses up to 100 per cent of the basic salary, may be awarded under specific conditions. Such payments shall typically be made as an effect of a specific event. Subject to restrictions arising from the relevant legislation, such events may include the acquisition of a control item in a company, the completion of a company acquisition, the conduct of other important transactions or the achievement of other objectives.

Details of criteria and conditions for the distribution of variable remuneration

The purpose of variable remuneration is to motivate and reward value-creating activities that promote Nordic Waterproofing Group's long-term business strategy and interests. The variable cash remuneration shall be linked to predetermined and measurable criteria, mainly financial targets such as EBITDA developments and growth targets. They may also consist of personalised quantitative or qualitative targets. The criteria shall be designed to promote the company's

business strategy and long-term interests, including its sustainability, by, for example, having a clear link with the business strategy or promoting the long-term development of the executive Management.

Compliance with the criteria for the payment of short variable cash compensation shall be measurable over a period of one year and may not exceed 100 per cent of the total fixed cash salary during the measurement period. At the end of the measurement period for variable cash payment, the Remuneration Committee shall assess the extent to which the criteria have been met. In the case of financial targets, the assessment shall be based on the most recently published financial information by the company.

Termination of employment

The period of notice may not exceed 24 months in the event of termination by the Company in respect of the CEO and a maximum of 12 months in the event of termination of other executives. The cash salary during the period of notice and the severance pay may not, taken together, exceed an amount equal to the fixed cash salary for two years for the CEO and one year for other executives. The period of notice may not exceed 12 months, without the right to severance pay, in the event of termination by the CEO and may not exceed 6 months, without the right to severance pay, in the event of termination by other executives.

Salary and conditions of employment for employees

The salary and conditions of employment of the company's employees have been taken into account when preparing these guidelines by providing information on the employees' total remuneration, the components of remuneration and the increase and rate of remuneration over time as part of the decision-making documents of the Remuneration Committee and the board of directors in evaluating the fairness of the guidelines and the limitations resulting therefrom. In the remuneration report produced in respect of the remuneration paid and outstanding remuneration covered by the guidelines, the development of the gap between the remuneration of the company Management and the remuneration of other employees will be reported.

Decision-making process for the definition, review and implementation of guidelines for remuneration

The board of directors has established a Remuneration Committee with the main tasks of preparing the board's decisions on matters relating to remuneration principles, remuneration and other terms of employment for the Executive Management. The Remuneration Committee shall also monitor and evaluate ongoing and during the year completed variable remuneration programmes.

The board of directors shall draft proposals for new guidelines at least every four years and submit the proposal to the annual general meeting for resolution. During the board's consideration and decisions on remuneration-related matters, to the extent that they are affected by the matters, the CEO or other members of the Executive Management shall not attend. Thereby, it is ensured that no conflicts of interests arise in connection with the determination and revision of the remuneration policy.

Derogation from the guidelines

The board of directors may decide to temporarily derogate part of the guidelines in whole or in part if, in an individual case, there are special reasons for doing so and a deviation is necessary to satisfy the company's long-term interests, including its sustainability, or to ensure the financial viability of the company. As stated above, it is part of the Remuneration Committee's task to prepare the board's decisions on remuneration issues, which includes decisions on deviations from these

guidelines. The board of directors is, under the described circumstances, entitled to derogate in the areas of base salary, pension contribution, a short-term cash-based incentive and other benefits to the Executive Management.

Approval and publication

The guidelines have been approved at the company's annual general meeting on 29 April 2021 and shall apply until the 2025 annual general meeting unless circumstances arise that mean that revisions must take place earlier. The guidelines are available on the Company's website for as long as they are applicable.

Item 17: Resolution on an instruction for the nomination committee

The nomination committee proposes that the following instructions for appointment of the nomination committee shall apply until a new instruction is decided.

Instruction for the Nomination Committee of Nordic Waterproofing Holding AB (publ)

1. OVERALL RESPONSIBILITIES AND OBJECTIVES

The main objective and responsibility of the Nomination Committee (the "Committee") is to present proposals for the nomination of the chairman and members of the board of directors in Nordic Waterproofing Holding AB (the "Company").

The Committee is appointed in accordance with the routines and procedures resolved by the annual general meeting in the Company.

2. APPOINTMENT OF THE COMMITTEE

It is proposed that the Committee shall consist of four members. Each member shall be appointed by each of the four largest shareholders who wish to appoint such a member. The chairman of the board of directors shall be co-opted on the Committee and shall convoke the first meeting.

The chairman of the Committee shall, if the members of the Committee do not agree otherwise, be the member that represents the shareholder controlling the largest number of votes.

The Committee shall be composed based on shareholder statistics from Euroclear Sweden AB and other reliable shareholder information which have been provided to the Company as of the last banking day in August the year before the annual general meeting. When determining who are the four largest shareholders with regard to the number of votes held, a group of shareholders shall be considered one owner if they (i) have been organised as a group in the Euroclear-system or (ii) have made public and notified the Company that they have made a written agreement to take, through the coordinated exercise of voting rights, a common long-term view on the management of the Company.

The chairman of the board of directors shall, when such ownership information is available, contact a representative of each of the four largest shareholders, each of whom shall have the right to appoint a member to the Committee.

If any of the four largest shareholders refrain from appointing an owner representative, or if an owner representative resigns or relinquishes the position before the assignment is complete, the chairman of the board of directors shall contact the next shareholder in consecutive order, up until the sixth owner, who shall be entitled to appoint a member of the Committee. If, despite such contact, only three shareholder representatives have been appointed as of 31 January during the same year as the annual general meeting is to be held, the Committee shall be able to constitute itself with three ordinary members.

The names of the members of the Committee and the shareholders they represent shall be made public as soon as they have been appointed and at the latest six months prior to the annual general meeting. Any changes in the composition of the Committee shall be made public as soon as such changes have occurred.

If, during the mandate period of the Committee, one or more of the shareholders having appointed a representative to the Committee no longer is among the four largest shareholders with regard to the number of votes held, the representatives appointed by these shareholders shall resign, and the shareholder or shareholders who then are among the four largest shareholders with regard to the number of votes held may appoint their representatives. Unless there are special circumstances, no changes shall be made in the composition of the Committee if the change occurs later than three months prior to the annual general meeting.

A shareholder that has become one of the four largest shareholders on account of a more significant change in the number of votes held later than three months prior to the annual general meeting shall, however, be entitled to appoint a representative who shall be invited to participate in the Committee's work as a co-opted member.

A shareholder who has appointed a representative as a member of the Committee has the right to dismiss such member and appoint a new representative as a member of the Committee.

The mandate period for the Committee shall be for the period until a new Committee has been appointed.

The Committee shall, when performing its duties, fulfil the tasks that otherwise rest upon the Committee under the Swedish Code on Corporate Governance ("the Code"). The Company shall, upon request of the Committee, provide personnel resources – such as a secretary function – to the Committee to facilitate its work. If needed, the Company shall also pay reasonable costs for external consultants that the Committee deems necessary in order for the Committee to be able to fulfil its assignment.

3. DUTIES

The Committee shall:

- Evaluate to what extent the board of directors satisfies requirements based on the Group's business, future development and independence criteria, i.a. by reviewing the results from the board of directors' evaluation.
- Establish requirement profiles for the members of the board of directors.
- Evaluate the appropriate number of members of the board of directors.
- Prepare and submit proposals regarding the chairman and other members of the board of directors, proposal regarding fees and other compensation for the chairman and each of the directors as well as remuneration for committee work.
- Prepare and submit a proposal regarding the election of auditor and auditor's fees.
- Prepare and submit a proposal regarding the chairman of the annual general meeting.
- Submit its proposals to the Company in such a time that they can be included in the notice to the annual general meeting and at the same time be presented on the Company's website.
- Provide an account of how the Committee has performed its work and a statement explaining its proposals regarding the board of directors with regard to the requirements concerning the composition of the board of directors contained in the rules of the Code so that this statement can be presented on the Company's website.

- Present and elaborate on its proposals at the annual general meeting, taking the rules of the composition of the board of directors contained in the Code into account.
- To the extent deemed necessary, prepare and submit proposals regarding amendments of this Instruction for the Committee.

4. ORGANISATION

4.1 Members

- (a) The annual general meeting shall decide upon such routines by which the members of the Committee are nominated.
- (b) The chairman of the Committee shall, if the members of the Committee do not agree otherwise, be the member that represents the shareholder controlling the largest number of votes. In case of equal votes in the Committee, the chairman shall have the casting vote. The chairman of the Committee may not be the chairman of the board of directors of the Company or a member of the board of directors of the Company.
- (c) The Committee shall consist of a such number of members as specified above and in accordance with what is prescribed in the Code.
- (d) The majority of the members of the Committee shall be independent of the Company and its executive directors.
- (e) The majority of the members of the Committee shall not be members of the board of directors of the Company. The CEO and other members of the senior management of the Company may not be members of the Committee.

4.2 Meetings

- (a) The Committee shall meet as often as necessary in order to fulfil its duties and responsibilities. The time of the annual general meeting shall be taken into consideration when planning the meetings.
- (b) Meetings are to be convened by the chairman of the Committee, but can also be convened by any of the other members of the Committee.
- (c) The person convening a meeting shall circulate an agenda which shall be drafted jointly with the chairman of the Committee one week before the Committee meeting. Supporting documentation shall, if possible, be distributed at the same.
- (d) Minutes of the meetings shall be kept by the chairman of the Committee and be securely filed.
- (e) The chairman of the Committee shall circulate the minutes of the meeting to the members of the Committee within two weeks after a Committee meeting.

5. REPORTING RESPONSIBILITIES ETC

The Committee shall regularly update and report to the owner(s) who appointed the Committee.

The Committee shall annually review the Instruction for the Committee.

Special majority requirements

For valid resolution on the proposal pursuant to item 12.c, the proposal have to be supported by shareholders with at least nine-tenths (9/10) of the votes cast as well as the shares represented at the meeting. For a valid resolution pursuant to item 12.b, item 13 and item 14, the proposal has to be supported by shareholders representing at least two-thirds (2/3) of the votes cast as well as shares represented at the meeting. For a valid resolution pursuant to item 12.a, the proposal has to be supported by shareholders representing more than half of the votes cast.

Documents

The complete proposals and other documents that shall be made available prior to the annual general meeting pursuant to the Swedish Companies Act and the Swedish Corporate Governance Code will be made available at the

company and at the company's website, www.nordicwaterproofing.com, no later than three weeks prior to the annual general meeting. The documents will also be sent free of charge to shareholders who so request and provide their address to the company. In other respects, the board of directors' complete proposals for resolutions are stated in the notice.

Information at the annual general meeting

The board of directors and CEO shall, if any shareholder so requests and the board of directors believes that it can be done without material harm to the company, provide information regarding circumstances that may affect the assessment of an item on the agenda and circumstances that can affect the assessment of the company's or its subsidiaries' financial situation and the company's relation to other companies within the group.

Request for such information shall be made in writing to the company no later than ten (10) days prior to the annual general meeting, i.e. no later than 19 April 2021, at the address Nordic Waterproofing Holding AB, Rönnowsgatan 12, 252 25 Helsingborg or by email to agm@nordicwaterproofing.com. Such a request should include the name of the shareholder including such shareholder's personal or organisation number. It is also recommended that the submission includes the shareholder's postal address, email address and telephone number. The information will be available on the company's website www.nordicwaterproofing.com and at the company's head office at Rönnowsgatan 12 in Helsingborg no later than 24 April 2021. The information will also be sent, within the same period of time, to the shareholder who has requested it and stated its address.

Shares and votes

The total number of shares and votes in the company amounts as per the date of this notice to 24,083,935. The company holds 175,737.

Processing of personal data

For information on how your personal data is processed in connection with the annual general meeting, visit <https://www.euroclear.com/dam/ESw/Legal/Privacy-notice-bolagsstammor-engelska.pdf>.

Helsingborg in March 2021
Nordic Waterproofing Holding AB (publ)
The Board of Directors

For further information, please contact:

Per-Olof Schrewelius, CFO & investor relations
Telephone: +46 707 82 79 58
Email: per-olof.schrewelius@nordicwaterproofing.com

Nordic Waterproofing in brief

Nordic Waterproofing is one of the leading providers in the waterproofing market in northern Europe. The Company provides high-quality products and solutions for waterproofing in Sweden, Finland, Denmark, Norway, Belgium, the Netherlands, Poland, the United Kingdom and Germany. Nordic Waterproofing also provides installation services through wholly-owned subsidiaries in Finland and through part-owned franchise companies in Denmark. The Company markets its products and solutions under more than ten brands, all with an extensive heritage, most of which are among the most established and well-recognized brands in waterproofing in their respective markets, such as Matak, Trebolit, Phønix Tag Materialer, Kerabit, Byggpartner, SealEco, Distri Pond, SPT-Painting, Taasinge Elementer, RVT, Urban Green and Veg Tech. Nordic Waterproofing Holding AB is listed in the Mid Cap segment on Nasdaq Stockholm with the stock ticker NWG.

For more information about Nordic Waterproofing, visit www.nordicwaterproofing.com.

NOTIFICATION OF ATTENDANCE AND POSTAL VOTING FORM

by postal voting in accordance with section 22 of the Act (2020:198) on Temporary Exceptions to Facilitate the Execution of General Meetings in Companies and Other Associations

The completed notification of attendance and postal voting form, including any annexes, must be received by Nordic Waterproofing Holding AB (publ) no later than 28 April 2021.

The shareholder below hereby **notifies the company of the shareholder's attendance** and **exercises the voting rights** for all shares held by the shareholder in Nordic Waterproofing Holding AB (publ), reg. no. 556839-3168 ("**Nordic Waterproofing**"), at the Annual General Meeting on 29 April 2021. The voting rights are exercised in the way indicated by the marked boxes below.

Name of shareholder	Personal identity number/company registration number

Assurance (if the undersigned is a legal representative of a shareholder who is a legal entity): I, the undersigned, am a board member, the CEO or a signatory of the shareholder and solemnly declare that I am authorised to submit this postal vote on behalf of the shareholder and that the contents of the postal vote correspond to the shareholder's decisions.

Assurance (if the undersigned represents the shareholder by proxy): I, the undersigned, solemnly declare that the enclosed power of attorney corresponds to the original and that it has not been revoked.

Place and date	
Signature	
Clarification of signature	
Telephone number	E-mail

To notify attendance and to vote by post, proceed as follows:

- Complete the information above.
- Select the preferred voting options below.
- Print, sign and send the form, in the original, to Nordic Waterproofing Holding AB (publ), Rönnowsgatan 12, 252 25 Helsingborg (mark the envelope "Postal voting AGM 2021") or send it to the e-mail address agm@nordicwaterproofing.com (documents received by e-mail will be confirmed).
- If the shareholder is a natural person who is personally voting by post, it is the shareholder who should sign under *Signature* above. If the postal vote is submitted by a proxy of the shareholder, it is the proxy who should sign. If the postal vote is submitted by a legal representative of a legal entity, it is the representative who should sign.
- A power of attorney shall be enclosed if the shareholder submits its postal vote by proxy. If the shareholder is a legal entity, a registration certificate or corresponding document for the legal entity shall be enclosed with the form.
- **Please note that a shareholder whose shares have been registered in the name of a bank or securities institute must re-register their shares in their own name to vote.** Instructions for this is included in the notice convening the meeting.

A shareholder cannot give any other instructions than selecting one of the options specified at each item in the form. If a shareholder wishes to abstain from voting in relation to a matter, kindly refrain from selecting an option. If the shareholder has added special instructions or conditions in the form, or amended or added to the pre-printed text, the vote (*i.e.* the postal voting in its entirety) will be invalid. One form per shareholder will be considered. If more than one form is submitted, the form with the latest date will be considered. The form latest received by the company will be considered if two forms are dated at the same date. An incomplete or wrongfully completed form may be discarded without being considered.

Complete notification of attendance and postal voting form, including any annexed documents of authorisation, **must be received by Nordic Waterproofing at the latest on 28 April 2021**. A postal vote can be withdrawn up to and including 28 April 2021 by contacting the company by e-mail to agm@nordicwaterproofing.com or by phone at +46 707 82 79 58.

For the complete proposals for resolutions, the company refers to the notice convening the annual general meeting and the proposals under section Annual General Meeting 2021 at Nordic Waterproofing's website, www.nordicwaterproofing.com. The complete proposals will be made available on Nordic Waterproofing's website no later than three weeks prior to the Annual General Meeting.

For information on how your personal data is processed, see the integrity policy that is available at Euroclear's website <https://www.euroclear.com/dam/ESw/Legal/Privacy-notice-bolagsstammor-engelska.pdf>.

Annual General Meeting in Nordic Waterproofing Holding AB (publ) on 29 April 2021

The options below comprise the proposals which are included in the notice convening the annual general meeting and are available on the company's website, www.nordicwaterproofing.com.

2. Election of chairman of the meeting Yes <input type="checkbox"/> No <input type="checkbox"/>
3. Election of one or two persons to approve the minutes Yes <input type="checkbox"/> No <input type="checkbox"/>
4. Preparation and approval of the voting list Yes <input type="checkbox"/> No <input type="checkbox"/>
5. Approval of agenda Yes <input type="checkbox"/> No <input type="checkbox"/>
6. Determination as to whether the meeting has been duly convened Yes <input type="checkbox"/> No <input type="checkbox"/>
8.a) Resolution on adoption of the income statement and balance sheet and the consolidated income statement and consolidated balance sheet Yes <input type="checkbox"/> No <input type="checkbox"/>
8.b) Resolution on disposition of the company's profit or loss according to the adopted balance sheet Yes <input type="checkbox"/> No <input type="checkbox"/>
8.c) Resolution on discharge from liability of the board members and the CEO
8.c) 1. Leena Arimo Yes <input type="checkbox"/> No <input type="checkbox"/>
8.c) 2. Steffen Baungaard Yes <input type="checkbox"/> No <input type="checkbox"/>
8.c) 3. Allan Lindhard Jørgensen Yes <input type="checkbox"/> No <input type="checkbox"/>
8.c) 4. Riitta Palomäki Yes <input type="checkbox"/> No <input type="checkbox"/>
8.c) 5. Mats O. Paulsson Yes <input type="checkbox"/> No <input type="checkbox"/>
8.c) 6. Hannu Saastamoinen Yes <input type="checkbox"/> No <input type="checkbox"/>
8.c) 7. Kristina Willgård Yes <input type="checkbox"/> No <input type="checkbox"/>
8.c) 8. Martin Ellis Yes <input type="checkbox"/> No <input type="checkbox"/>

<p>8.c) 9. Per-Olof Schrewelius</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>8.c) 10. Ulf Gundemark</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>8.c) 11. Jonas Olin</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>8.c) 12. Martin Ellis (as CEO)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>9. Determination of fees to the board of directors and auditors</p>
<p>9.1 Fees to the board of directors</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>9.2 Fees to the auditor</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10. Election of the board of directors and auditing firms or auditors and any deputy auditors</p>
<p>10.1 Number of members of the board of directors</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.2 Number of auditors and any deputy auditors</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.3 Election of members of the board of directors</p>
<p>10.3 1. Leena Arimo (re-election)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.3 2. Steffen Baungaard (re-election)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.3 3. Allan Lindhard Jørgensen (re-election)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.3 4. Riitta Palomäki (re-election)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.3 5. Mats O. Paulsson (re-election)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.3 6. Hannu Saastamoinen (re-election)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.3 7. Election of the chairman of the board of directors</p> <p>Mats O. Paulsson (re-election)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>10.3 8. Election of auditors and any deputy auditors</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>

<p>11. Resolution on approval of remuneration report</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>12.a) Resolution on long-term incentive program (LTIP 2021)</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>12.b) Resolution on authorisation for the board of directors to resolve on acquisitions of own shares</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>12.c) Resolution on transfer of own shares to the persons eligible to participate in the long-term incentive program 2021</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>13. Resolution on amendments to the articles of association</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>14. Resolution on authorisation for the board of directors to resolve on issue of shares</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>15. Resolution on authorisation for the board of directors</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>16. Resolution on guidelines for remuneration to the executive management</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>
<p>17. Resolution on an instruction for the nomination committee</p> <p>Yes <input type="checkbox"/> No <input type="checkbox"/></p>

The shareholder wishes that the resolutions under one or several items in the form above be deferred to a continued general meeting (completed only if the shareholder has such a wish)

Item/items (use numbering):

Nordic Waterproofing Holding AB (publ)

Postal votes – final report (26 § 2020:198)

	1 vote/share	Total
Represented shares	11 522 534	11 522 534
Represented votes	11 522 534	11 522 534
Shares in the company	24 083 935	24 083 935
Repurchased shares	175 737	175 737

	Votes			Shares			% of issued share capital		
	For	Against	Not voted	For	Against	Not voted	For	Against	No vot./rep.
2. Election of chairman of the meeting	6 664 941	0	4 857 593	6 664 941	0	4 857 593	57,843%	0,000%	42,157%
3. Election of one or two persons to approve the minutes	6 664 941	0	4 857 593	6 664 941	0	4 857 593	57,843%	0,000%	42,157%
4. Preparation and approval of the voting list	6 664 941	0	4 857 593	6 664 941	0	4 857 593	57,843%	0,000%	42,157%
5. Approval of agenda	6 664 941	0	4 857 593	6 664 941	0	4 857 593	57,843%	0,000%	42,157%
6. Determination as to whether the meeting has been duly convened	6 664 941	0	4 857 593	6 664 941	0	4 857 593	57,843%	0,000%	42,157%
8.a) Resolution on adoption of the income statement and balance sheet and the consolidated income statement and consolidated balance sheet	11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.b) Resolution on disposition of the company's profit or loss according to the adopted balance sheet	11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 1. Resolution on discharge from liability of the board members and the CEO – Leena Arimo	11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 2. Resolution on discharge from liability of the board members and the CEO – Steffen Baungaard	11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%

8.c) 3. Resolution on discharge from liability of the board members and the CEO – Allan Lindhard Jørgensen								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 4. Resolution on discharge from liability of the board members and the CEO – Riitta Palomäki								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 5. Resolution on discharge from liability of the board members and the CEO – Mats O. Paulsson								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 6. Resolution on discharge from liability of the board members and the CEO – Hannu Saastamoinen								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 7. Resolution on discharge from liability of the board members and the CEO – Kristina Willgård								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 8. Resolution on discharge from liability of the board members and the CEO – Martin Ellis								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 9. Resolution on discharge from liability of the board members and the CEO – Per-Olof Schrewelius								
11 518 134	0	4 400	11 518 134	0	4 400	99,962%	0,000%	0,038%
8.c) 10. Resolution on discharge from liability of the board members and the CEO – Ulf Gundemark								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 11. Resolution on discharge from liability of the board members and the CEO – Jonas Olin								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
8.c) 12. Resolution on discharge from liability of the board members and the CEO – Martin Ellis (as CEO)								
11 522 534	0	0	11 522 534	0	0	100,000%	0,000%	0,000%
9.1 Determination of fees to the board of directors and auditors – Fees to the board of directors								
11 520 739	1 795	0	11 520 739	1 795	0	99,984%	0,016%	0,000%
9.2 Determination of fees to the board of directors and auditors – Fees to the auditor								
11 520 739	1 795	0	11 520 739	1 795	0	99,984%	0,016%	0,000%
10.1 Election of the board of directors and auditing firms or auditors and any deputy auditors – Number of members of the board of directors								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%

10.2 Election of the board of directors and auditing firms or auditors and any deputy auditors – Number of auditors and any deputy auditors								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
10.3.1. Election of members of the board of directors – Leena Arimo (re-election)								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
10.3.2. Election of members of the board of directors – Steffen Baungaard (re-election)								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
10.3.3. Election of members of the board of directors – Allan Lindhard Jørgensen (re-election)								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
10.3.4. Election of members of the board of directors – Riitta Palomäki (re-election)								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
10.3.5. Election of members of the board of directors – Mats O. Paulsson (re-election)								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
10.3.6. Election of members of the board of directors – Hannu Saastamoinen (re-election)								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
10.3.7. Election of the chairman of the board of directors – Mats O. Paulsson (re-election)								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
10.3.8 Election of auditors and any deputy auditors								
11 432 146	90 388	0	11 432 146	90 388	0	99,216%	0,784%	0,000%
11. Resolution on approval of remuneration report								
11 519 632	2 902	0	11 519 632	2 902	0	99,975%	0,025%	0,000%
12.a) Resolution on long-term incentive program (LTIP 2021)								
11 518 324	4 210	0	11 518 324	4 210	0	99,963%	0,037%	0,000%
12.b) Resolution on authorisation for the board of directors to resolve on acquisitions of own shares								
11 518 324	4 210	0	11 518 324	4 210	0	99,963%	0,037%	0,000%
12.c) Resolution on transfer of own shares to the persons eligible to participate in the long-term incentive program 2021								
11 518 324	4 210	0	11 518 324	4 210	0	99,963%	0,037%	0,000%

13. Resolution on amendments to the articles of association								
11 519 632	2 902	0	11 519 632	2 902	0	99,975%	0,025%	0,000%
14. Resolution on authorisation for the board of directors to resolve on issue of shares								
11 519 632	2 902	0	11 519 632	2 902	0	99,975%	0,025%	0,000%
15. Resolution on authorisation for the board of directors								
11 519 632	2 902	0	11 519 632	2 902	0	99,975%	0,025%	0,000%
16. Resolution on guidelines for remuneration to the executive management								
11 519 632	2 902	0	11 519 632	2 902	0	99,975%	0,025%	0,000%
17. Resolution on an instruction for the nomination committee								
11 519 632	2 902	0	11 519 632	2 902	0	99,975%	0,025%	0,000%



Auditors' report in accordance with Chapter 8, Section 54 of the Swedish Companies Act (2005:551), regarding compliance with the guidelines for remuneration to senior executives approved by the Annual General Meeting

To the Annual General Meeting of Nordic Waterproofing Holding AB (publ), Corporate Identity Number 556839-3168.

We have audited whether the Board of Directors and the managing director of Nordic Waterproofing Holding AB (publ) have complied with the guidelines for remuneration to senior executives during the financial year 2020 which were approved by the Annual General Meeting in Nordic Waterproofing Holding A/S on April 24, 2019, by the Annual General Meeting in Nordic Waterproofing Holding A/S on June 15, 2020 and extra ordinary general meeting in Nordic Waterproofing Holding AB on August 12, 2020.

Responsibilities of the Board of Directors and the managing director

The Board of Directors and the managing director are responsible for compliance with these guidelines and for such internal control as the Board of Directors and the managing director determine is necessary to enable compliance with these guidelines.

Auditor's responsibility

Our responsibility is to express an opinion, based on our audit, to the Annual General Meeting as to whether the guidelines have been complied with. We conducted our audit in accordance with FAR's standard RevR 8 *Audit of Remuneration to Senior Executives in Listed Companies*. This standard requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the guidelines have, in all material aspects, been complied with. We apply the international standard on quality control, ISQC 1, and accordingly maintain a comprehensive system of quality control including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Our audit has included a review of the organization for and the documentation supporting the remuneration to senior executives as well as new decisions related to compliance with the guidelines. Our procedures have also included testing a sample of payments during the year to senior executives. The procedures selected depend on the auditor's judgment, including the assessment of the risks of whether the guidelines have not, in all material aspects, been complied with. In making those risk assessments, the auditor considers internal control relevant to the compliance of the guidelines in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

We believe that our audit procedures provide a reasonable basis for our opinion, as set out below.

Opinion

In our opinion, the Board of Directors and the managing director of Nordic Waterproofing Holding AB (publ) have, during the financial year 2020 complied with the guidelines for remuneration to senior executives which were approved by the Annual General Meeting in Nordic Waterproofing Holding A/S on April 24, 2019, by the Annual General Meeting in Nordic Waterproofing Holding A/S on June 15, 2020 and extra ordinary general meeting in Nordic Waterproofing Holding AB on August 12, 2020.

Malmö April 1, 2021

Deloitte AB

Signature on Swedish original

Jeanette Roosberg
Authorized Public Accountant

This is a translation of the Swedish language original. In the event of any differences between this translation and the Swedish language original, the latter shall prevail.

Remuneration report for Nordic Waterproofing Holding AB (publ) 2020

Introduction

This report describes how the Guidelines for remuneration to senior executives of Nordic Waterproofing Holding AB (the "Company"), adopted by the Annual General Meeting 2020, were applied during 2020. The report also contains information on remuneration to the CEO. The report has been prepared in accordance with the Swedish Companies Act and the *Remuneration rules* issued by the Swedish Corporate Governance Board.

Further information on remuneration to senior executives can be found in Note 7 (Employees and personnel expenses) on pages 62–63 of the Annual Report for 2020. Information about the remuneration committee's work in 2020 can be found in the corporate governance report on pages 37–38 of the Annual Report for 2020.

Board remunerations are not covered by this report. Such fees are resolved annually by the Annual General Meeting and are reported in Note 7 on page 62 of the Annual Report for 2020.

Development in 2020

2020 was another year of strong sales growth and a positive development for basically all financial KPI's of the Nordic Waterproofing Group. The year was to a large extent characterized by the ongoing Covid-19 pandemic, but it had only a limited impact on the Group's operations. Further information on the Group's operating and financial results can be found in the audited Annual Report for 2020, where the CEO summarizes the Company's overall results in his statement on page 5.

The Company's remuneration guidelines: scope, purpose and deviations

A prerequisite for a successful implementation of the Company's business strategy and the safeguarding of its long-term interests, including its sustainability, is that the Company can recruit and retain qualified employees. This requires that the Company can offer competitive remuneration. The Company's remuneration guidelines enable senior executives to be offered a competitive total remuneration. According to the Company's Guidelines for remuneration to senior executives, the remuneration to these shall be on market terms and may consist of the following components: fixed cash salary, pension benefits, variable cash remuneration, long-term share-based incentive program, other benefits and any additional bonus on special terms. The variable cash remuneration shall be linked to specific objectives. The payment of bonuses is only relevant when terms and objectives have been achieved, either in whole or in part (by agreement).

The guidelines are summarized on page 38 of the Annual Report for 2020 and on the Company's website. During 2020, the Company has followed the applicable remuneration guidelines adopted by the Annual General Meeting. No deviations from the guidelines have been made and no deviations have been made from the decision-making process to be applied in order to determine the remuneration. The auditor's opinion on the Company's compliance with the guidelines is available at the Company's webpage. No compensation has been claimed back.

Table 1 – Total remuneration to the CEO in 2020 (MSEK)

Executive	1. Fixed remuneration		2. Variable remuneration		3. Extraordinary items	4. Pension cost	5. Total remuneration	6. Share of fixed or variable remuneration
	Basic salary	Other benefits	Annual	Multi-year*				
Martin Ellis (CEO)	5.6	-	3.3	1.8	-	-	10.7	52/48

* Refers to booked costs in 2020 for LTIP 2017-2020 for the CEO

Share-based remuneration

The Company has decided to introduce annual recurring long-term share-based incentive programs. These programs are described in Note 7 on page 63 of the Annual Report for 2020. In 2020, the LTIP 2017 was finalized and the CEO was allotted 8,410 shares corresponding to 39% of the full target fulfillment.

Table 2 – Share Program (CEO)

Executive	1. Program name	2. Performance period	3. Date of award	4. Date of full earning	5. Lock-in period ends	6. Required number of shares to participate *	7. Number of shares received at min. level**	8. Number of shares received at max. level**
Martin Ellis (CEO)	LTIP 2018	2018 - 2020	2018-04-20	2021-04-20	2021-04-20	66 805	5 344	26 722
	LTIP 2019	2019 - 2021	2019-04-24	2022-04-24	2022-04-24	66 335	5 307	26 534
	LTIP 2020	2020 - 2022	2020-06-15	2023-06-15	2023-06-15	57 925	4 634	23 170

* In order to participate in each program, the participant shall own at least this number of shares.

** Number of shares received at minimum respective maximum target fulfilment, in between an extrapolation is done.

Application of performance criteria

The performance criteria for the CEO's variable remuneration have been chosen to drive the Company's earnings development and to encourage business behavior. When selecting performance criteria, the strategic goals and short- and long-term business priorities for 2020 have been considered.

Table 3 – The CEO performance during the reported financial year: variable cash remuneration

Executive	1. Description of criteria attributable to the remuneration component	2. Relative weighting of the performance criteria	3. Outcome of performance criteria
Martin Ellis (CEO)	NWG EBIT Development	80%	100%
	NWG Sales Development	20%	100%

Comparative information regarding changes in remuneration and the Company's results

Table 4 – Changes in remuneration and the Company's results during the last five reported financial years (MSEK)*

	2020
Remuneration to the CEO	10.7
Group operating profit	337.1
Compensation per employee**	0.7

* From the financial year 2020, which is the first financial year for this type of remuneration report.

** Average remuneration based on the number of full-time equivalent employees in the Group.

Nordic Waterproofing Holding AB (publ)

Reg. no. 556839-3168

§ 1 Company name

The company name is Nordic Waterproofing Holding AB. The company is public.

§ 2 The seat of the board of directors

The registered office of the board of directors is in Helsingborg.

§ 3 Activities

The objects of the company shall be to conduct, directly or indirectly, research, manufacture, sale and distribution of construction material products and thereto related services and other related activities, including owning shares in other entities and providing loans or financing to other entities in the group.

§ 4 Share capital and number of shares

The minimum share capital of the company shall be SEK 20,000,000 and the maximum share capital shall be SEK 80,000,000.

The number of shares shall amount to no less than 20,000,000 shares and no more than 80,000,000 shares.

§ 5 Board of directors

The board of directors shall consist of not less than four (4) and not more than eight (8) directors without deputies.

§ 6 Auditors

The company shall have not less than one (1) and not more than two (2) auditors with not more than two (2) deputy auditors. A certified public accountant or a registered audit firm shall be appointed as auditor and, where appropriate, deputy auditor.

§ 7 Notice of a general meeting

Notice of a general meeting shall be made by means of advertising in Post- och Inrikes Tidningar ("the Swedish Official Gazette") and on the company's website. At the time of the notice, information that notice has been given shall be announced in Svenska Dagbladet.

§ 8 Participation in a general meeting

Shareholders who wish to participate in a general meeting must notify the company of their participation no later than the date specified in the notice of the meeting. The latter day may not be Sunday, another public holiday, Saturday, Midsummer's Eve, Christmas Eve or New Year's Eve and not earlier than the fifth weekday before the meeting. Shareholders may bring one or two assistants to the general meeting if the shareholder notifies the number of assistants to the company in the manner specified above.

§ 9 Collecting of powers of attorneys and vote by post

The board of directors may collect powers of attorney in accordance with the procedure described in Chapter 7, section 4, second paragraph of the Companies Act (2005:551).

The board of directors has the right before a general meeting to decide that shareholders shall be able to exercise their right to vote by post before the general meeting.

§ 10 The right for persons not being shareholders to attend a general meeting

The board of directors may resolve that persons not being shareholders of the company shall be entitled, on the conditions stipulated by the board of directors, to attend or in any other manner follow the discussions at a general meeting.

§ 11 Annual general meeting

The annual general meeting is held annually within six months of the end of the financial year.

At the annual general meeting, the following matters shall be included:

- 1) Election of the chairman of the meeting;
- 2) Establishment and approval of the voting list;
- 3) Approval of agenda;
- 4) Election of one or two persons to countersign the minutes;
- 5) Determination as to whether the meeting has been duly convened;
- 6) Presentation of the annual report and, where applicable, the auditor's report, consolidated financial statements and consolidated auditor's report;
- 7) Resolutions on:
 - a. adoption of the income statement and balance sheet and the consolidated income statement and consolidated balance sheet,
 - b. disposition of the company's profit or loss in accordance with the adopted balance sheet,
 - c. discharge from liability of the board members and the CEO;
- 8) Determination of directors' fees and auditors' fees;
- 9) Election of the board of directors and auditing companies or auditors and any deputy auditors;

10) Other matters, which are the matter of the meeting in accordance with the Swedish Companies Act (2005:551) or the articles of association.

§ 12 Financial year

The company's financial year shall be 0101-1231.

§ 13 City of general meetings

General meetings may be held, except where the company has its registered office, in Stockholm.

§ 14 Record reservations

The company's shares shall be registered in a central securities depository register in accordance with Swedish Central Securities Depositories and Financial Instruments Accounts Act (1998:1479).

--- END ---

Adopted by the annual general meeting on 29 April 2021

Guidelines for remuneration to the executive management of Nordic Waterproofing Holding AB

These guidelines for remuneration describe the principles for salary and remunerations to the CEO and the other members of the Executive Management within the Nordic Waterproofing Group. These guidelines do not include remuneration or other compensation resolved upon by a general meeting.

The guidelines' contribution to business strategy, long-term interests and sustainability

The business strategy of the company includes the areas of Proximity to the customer, Leading product portfolio and Market expansion. The company strives to conduct its business in an environmentally and socially sustainable way. Hence, sustainability issues are an integral part of the business strategy.

For further information on the company's business strategy, please refer to www.nordicwaterproofing.com/about-us/strategy/.

These guidelines are designed to attract, retain and motivate the executives at a competitive level. The remuneration is designed to align the interests of the executives with the interests of the shareholders.

The forms of remuneration etc.

The remuneration package for the Executive Management consists of a base salary, a pension contribution, a short-term cash-based incentive, a long-term share-based incentive and other benefits. Furthermore, members of Executive Management may be awarded an additional bonus if specific conditions are met.

(i) Base salary

Base salary levels are determined by taking the nature of the individual role, individual considerations, the market positioning and remuneration conditions within the Nordic Waterproofing Group into account. Potential annual percentage increases are aligned with those of employees in general, except in specific circumstances. In addition, the base salary is reviewed annually to ensure that it is set at the right level.

(ii) Pension benefits

The pension benefits may be paid to the CEO in the form of premium-based solutions and shall not exceed 35 per cent of the fixed yearly salary.

Other members of the Executive Management, which operates in Sweden and has an employment contract under Swedish terms, has ITP (the collective agreement for officials). Members of the Executive Management who have employment contracts according to other country's conditions have pension solution in accordance with local practice, whereby the principles of these guidelines as far as possible shall be met.

Pension premiums for a defined-contribution pension shall not exceed 35 per cent of the fixed yearly cash salary.

(iii) Short-term incentives

The payment of short-term cash bonuses may consist of an annual bonus received by each member of the Executive Management if the specific objectives for the company or other personal targets are achieved for the relevant year. The cash bonus shall correspond to a maximum of 100 per cent of the fixed basic salary of each eligible member of the Executive Management. The payment of bonuses is only relevant when terms and targets

have been achieved, either in full or in part (subject to agreement). No bonus is paid if the targets are not achieved. The objectives of the Executive Management shall be decided by the board of directors.

(iv) Long-term incentives

The long-term incentive program (LTIP) is a reoccurring share-based long-term incentive program linked to the achievement of predefined targets. LTIP is resolved upon by the general meeting and is therefore not part of these guidelines. For additional details on the current LTIP's, see the company's website.

(v) Other benefits

Other benefits offered shall be market-based and may consist of cars, fuel and medical care. The total value of these benefits shall, in relation to the total remuneration, represent a limited value and correspond to what is customary on the market, totalling not more than 10 per cent of the annual cash salary.

(vi) Other bonus agreements

Other bonus agreements, which may result in compensation in the form of cash bonuses up to 100 per cent of the basic salary, may be awarded under specific conditions. Such payments shall typically be made as an effect of a specific event. Subject to restrictions arising from the relevant legislation, such events may include the acquisition of a control item in a company, the completion of a company acquisition, the conduct of other important transactions or the achievement of other objectives.

Details of criteria and conditions for the distribution of variable remuneration

The purpose of variable remuneration is to motivate and reward value-creating activities that promote Nordic Waterproofing Group's long-term business strategy and interests. The variable cash remuneration shall be linked to predetermined and measurable criteria, mainly financial targets such as EBITDA developments and growth targets. They may also consist of personalised quantitative or qualitative targets. The criteria shall be designed to promote the company's business strategy and long-term interests, including its sustainability, by, for example, having a clear link with the business strategy or promoting the long-term development of the executive Management.

Compliance with the criteria for the payment of short variable cash compensation shall be measurable over a period of one year and may not exceed 100 per cent of the total fixed cash salary during the measurement period. At the end of the measurement period for variable cash payment, the Remuneration Committee shall assess the extent to which the criteria have been met. In the case of financial targets, the assessment shall be based on the most recently published financial information by the company.

Termination of employment

The period of notice may not exceed 24 months in the event of termination by the Company in respect of the CEO and a maximum of 12 months in the event of termination of other executives. The cash salary during the period of notice and the severance pay may not, taken together, exceed an amount equal to the fixed cash salary for two years for the CEO and one year for other executives. The period of notice may not exceed 12 months, without the right to severance pay, in the event of termination by the CEO and may not exceed 6 months, without the right to severance pay, in the event of termination by other executives.

Salary and conditions of employment for employees

The salary and conditions of employment of the company's employees have been taken into account when preparing these guidelines by providing information on the employees' total remuneration, the components of remuneration and the increase and rate of remuneration over time as part of the decision-making documents of the Remuneration Committee and the board of directors in evaluating the fairness of the guidelines and the limitations resulting therefrom. In the remuneration report produced in respect of the remuneration paid and outstanding remuneration covered by the guidelines, the development of the gap between the remuneration of the company Management and the remuneration of other employees will be reported.

Decision-making process for the definition, review and implementation of guidelines for remuneration

The board of directors has established a Remuneration Committee with the main tasks of preparing the board's decisions on matters relating to remuneration principles, remuneration and other terms of employment for the Executive Management. The Remuneration Committee shall also monitor and evaluate ongoing and during the year completed variable remuneration programmes.

The board of directors shall draft proposals for new guidelines at least every four years and submit the proposal to the annual general meeting for resolution. During the board's consideration and decisions on remuneration-related matters, to the extent that they are affected by the matters, the CEO or other members of the Executive Management shall not attend. Thereby, it is ensured that no conflicts of interests arise in connection with the determination and revision of the remuneration policy.

Derogation from the guidelines

The board of directors may decide to temporarily derogate part of the guidelines in whole or in part if, in an individual case, there are special reasons for doing so and a deviation is necessary to satisfy the company's long-term interests, including its sustainability, or to ensure the financial viability of the company. As stated above, it is part of the Remuneration Committee's task to prepare the board's decisions on remuneration issues, which includes decisions on deviations from these guidelines. The board of directors is, under the described circumstances, entitled to derogate in the areas of base salary, pension contribution, a short-term cash-based incentive and other benefits to the Executive Management.

Approval and publication

The guidelines have been approved at the company's annual general meeting on 29 April 2021 and shall apply until the 2025 annual general meeting unless circumstances arise that mean that revisions must take place earlier. The guidelines are available on the Company's website for as long as they are applicable.

Instruction for the Nomination Committee of Nordic Waterproofing Holding AB (publ)

Applicable as of 29 April 2021

1. OVERALL RESPONSIBILITIES AND OBJECTIVES

The main objective and responsibility of the Nomination Committee (the "Committee") is to present proposals for the nomination of the chairman and members of the board of directors in Nordic Waterproofing Holding AB (the "Company").

The Committee is appointed in accordance with the routines and procedures resolved by the annual general meeting in the Company.

2. APPOINTMENT OF THE COMMITTEE

It is proposed that the Committee shall consist of four members. Each member shall be appointed by each of the four largest shareholders who wish to appoint such a member. The chairman of the board of directors shall be co-opted on the Committee and shall convoke the first meeting.

The chairman of the Committee shall, if the members of the Committee do not agree otherwise, be the member that represents the shareholder controlling the largest number of votes.

The Committee shall be composed based on shareholder statistics from Euroclear Sweden AB and other reliable shareholder information which have been provided to the Company as of the last banking day in August the year before the annual general meeting. When determining who are the four largest shareholders with regard to the number of votes held, a group of shareholders shall be considered one owner if they (i) have been organised as a group in the Euroclear-system or (ii) have made public and notified the Company that they have made a written agreement to take, through the coordinated exercise of voting rights, a common long-term view on the management of the Company.

The chairman of the board of directors shall, when such ownership information is available, contact a representative of each of the four largest shareholders, each of whom shall have the right to appoint a member to the Committee.

If any of the four largest shareholders refrain from appointing an owner representative, or if an owner representative resigns or relinquishes the position before the assignment is complete, the chairman of the board of directors shall contact the next shareholder in consecutive order, up until the sixth owner, who shall be entitled to appoint a member of the Committee. If, despite such contact, only three shareholder representatives have been appointed as of 31 January during the same year as the annual general meeting is to be held, the Committee shall be able to constitute itself with three ordinary members.

The names of the members of the Committee and the shareholders they represent shall be made public as soon as they have been appointed and at the latest six months prior to the annual general meeting. Any changes in the composition of the Committee shall be made public as soon as such changes have occurred.

If, during the mandate period of the Committee, one or more of the shareholders having appointed a representative to the Committee no longer is among the four largest shareholders with regard to the number of votes held, the representatives appointed by these shareholders shall resign, and the shareholder or shareholders who then are among the four largest shareholders with regard to the number of votes held, may appoint their representatives. Unless there are special circumstances, no changes shall be made in the composition of the Committee if the change occurs later than three months prior to the annual general meeting.

A shareholder that has become one of the four largest shareholders on account of a more significant change in the number of votes held later than three months prior to the annual general meeting shall, however, be entitled to appoint a representative who shall be invited to participate in the Committee's work as a co-opted member.

A shareholder who has appointed a representative as a member of the Committee has the right to dismiss such member and appoint a new representative as a member of the Committee.

The mandate period for the Committee shall be for the period until a new Committee has been appointed.

The Committee shall, when performing its duties, fulfil the tasks that otherwise rest upon the Committee under the Swedish Code on Corporate Governance ("the Code"). The Company shall, upon request of the Committee, provide personnel resources – such as a secretary function – to the Committee to facilitate its work. If needed, the Company shall also pay reasonable costs for external consultants that the Committee deems necessary in order for the Committee to be able to fulfil its assignment.

3. DUTIES

The Committee shall:

- Evaluate to what extent the board of directors satisfies requirements based on the Group's business, future development and independence criteria, i.a. by reviewing the results from the board of directors' evaluation.
- Establish requirement profiles for the members of the board of directors.
- Evaluate the appropriate number of members of the board of directors.
- Prepare and submit proposals regarding the chairman and other members of the board of directors, proposal regarding fees and other compensation for the chairman and each of the directors as well as remuneration for committee work.
- Prepare and submit a proposal regarding the election of auditor and auditor's fees.
- Prepare and submit a proposal regarding the chairman of the annual general meeting.
- Submit its proposals to the Company in such a time that they can be included in the notice to the annual general meeting and at the same time be presented on the Company's website.
- Provide an account of how the Committee has performed its work and a statement explaining its proposals regarding the board of directors with regard to the requirements concerning the composition of the board of directors contained in the rules of the Code so that this statement can be presented on the Company's website.
- Present and elaborate on its proposals at the annual general meeting, taking the rules of the composition of the board of directors contained in the Code into account.
- To the extent deemed necessary, prepare and submit proposals regarding amendments of this Instruction for the Committee.

4. ORGANISATION

4.1 Members

- (a) The annual general meeting shall decide upon such routines by which the members of the Committee are nominated.
- (b) The chairman of the Committee shall, if the members of the Committee do not agree otherwise, be the member that represents the shareholder controlling the largest number of votes. In case of equal votes in the Committee, the chairman shall have the casting vote. The chairman of the Committee may not be the chairman of the board of directors of the Company or a member of the board of directors of the Company.
- (c) The Committee shall consist of a such number of members as specified above and in accordance with what is prescribed in the Code.
- (d) The majority of the members of the Committee shall be independent of the Company and its executive directors.
- (e) The majority of the members of the Committee shall not be members of the board of directors of the Company. The CEO and other members of the senior management of the Company may not be members of the Committee.

4.2 Meetings

- (a) The Committee shall meet as often as necessary in order to fulfil its duties and responsibilities. The time of the annual general meeting shall be taken into consideration when planning the meetings.
- (b) Meetings are to be convened by the chairman of the Committee, but can also be convened by any of the other members of the Committee.
- (c) The person convening a meeting shall circulate an agenda which shall be drafted jointly with the chairman of the Committee one week before the Committee meeting. Supporting documentation shall, if possible, be distributed at the same.
- (d) Minutes of the meetings shall be kept by the chairman of the Committee and be securely filed.
- (e) The chairman of the Committee shall circulate the minutes of the meeting to the members of the Committee within two weeks after a Committee meeting.

5. REPORTING RESPONSIBILITIES ETC

The Committee shall regularly update and report to the owner(s) who appointed the Committee.

The Committee shall annually review the Instruction for the Committee.